



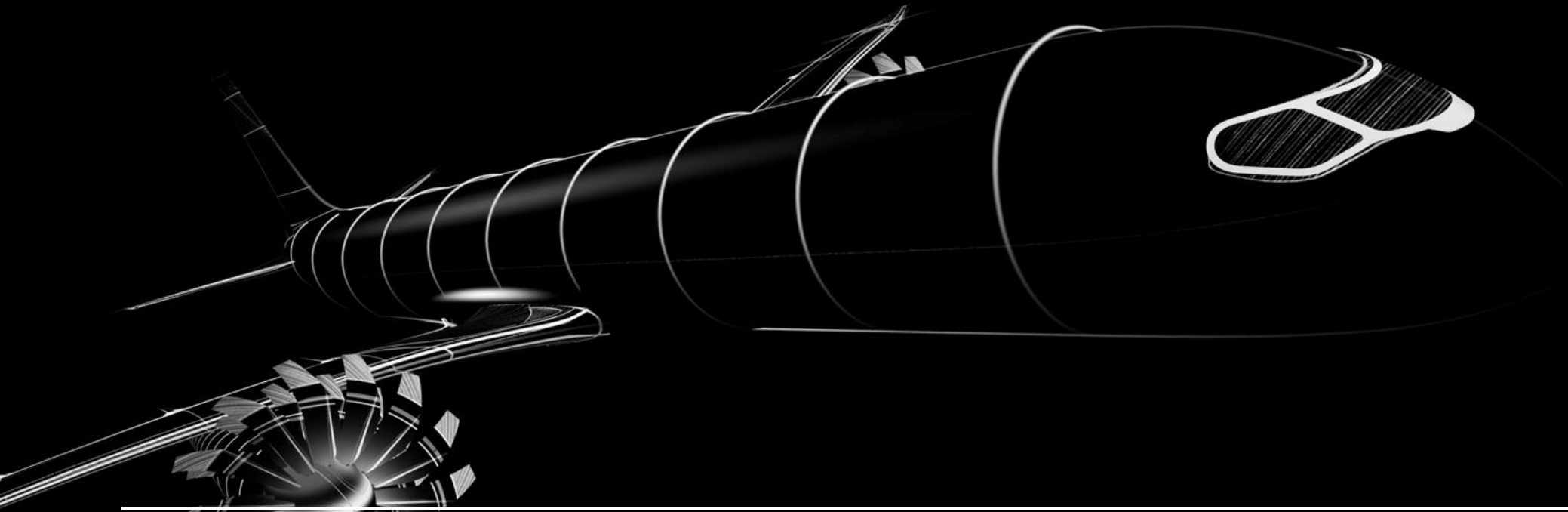
Airbus Helicopters Canada Corporate Overview

Manitoba Aerospace
September 16, 2026

AIRBUS

Who we are

Airbus is a global aerospace pioneer, operating in the commercial aircraft, helicopter, defence and space sectors.



180

Locations worldwide

Source: Full-Year results 2025

165,000

Employees

€73 bn

2025 revenues

Pioneering sustainable aerospace

Civil Range



Military Range



Uncrewed Aerial Systems



Technology Demonstrators and Prototypes



Airbus Helicopters Canada, Ltd.



Airbus Helicopters Canada has a diverse revenue portfolio enabling the entity to navigate the cyclical nature of the helicopter business in Canada.

5

Main revenue
streams

~230

Operators

845+

Commercial
aircraft

300+

Skilled
employees

50%

Of the workforce
dedicated exports

138,000

Square foot
facility

AIRBUS

5 main revenue streams



Aircraft sales
& delivery



Composite
manufacturing



Repair &
overhaul



Optional equipment
development



Support &
services

Supporting customers operating the most challenging civil and parapublic missions

Emergency Medical Services



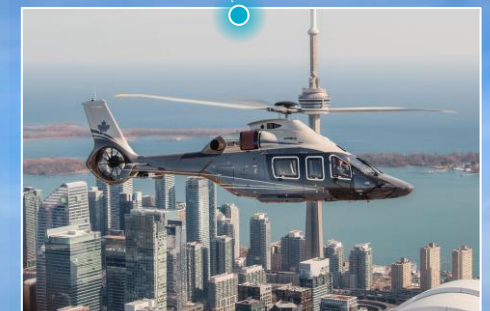
Firefighting



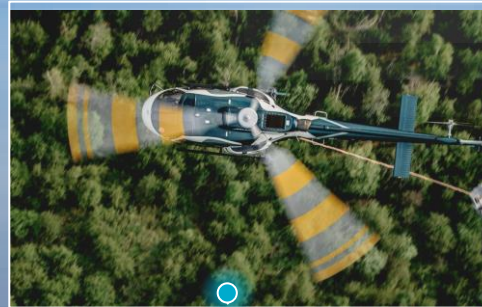
Search and Rescue (SAR)



Private & business aviation



Offshore transportation



Aerial work



Law enforcement

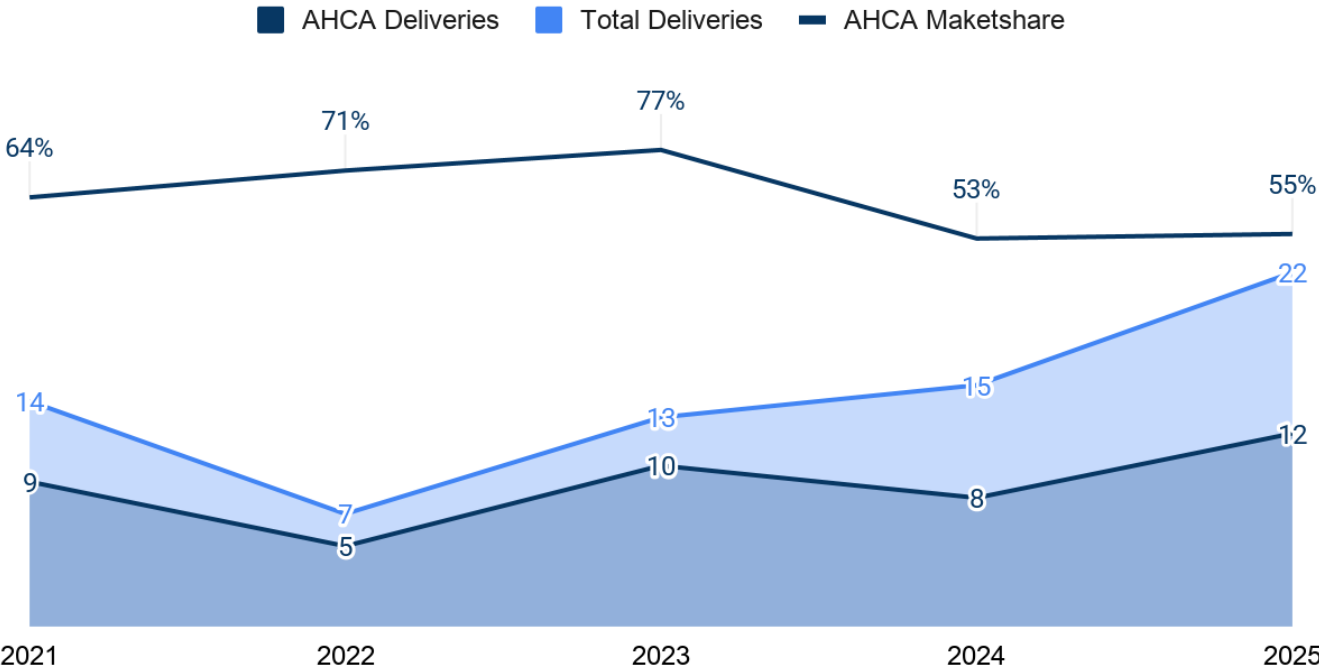
A leader in the Canadian civil market

Aircraft sales & deliveries

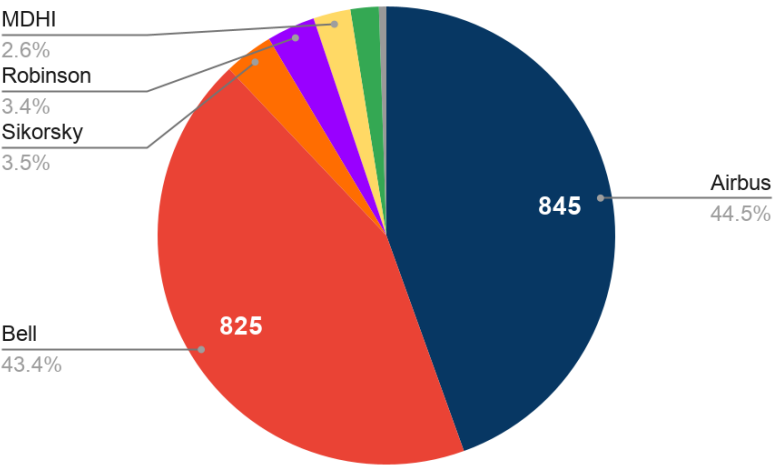


Commercial market deliveries (>5 seats)
2021 – 2025: ~ 70 helicopters from all OEM

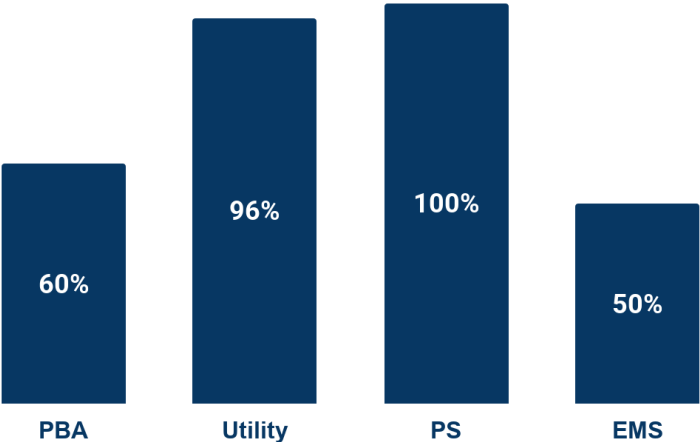
AHCA >5 Seat Delivery Market Share (2021-2025)



Canadian Fleet Leader
approx. 1,900 aircraft



Airbus Booking Share by Segment >5 Seats (2021-2025)



Designing and manufacturing composite and metallic parts for 8 different Airbus helicopter types

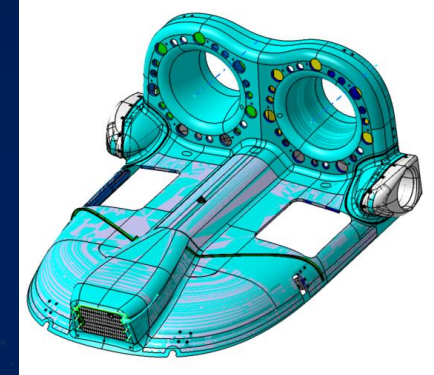
Single



H125



H130



Light twin



H135



H145



Twin medium



H155



H160

Medium/Heavy



H215



H225



Repair and Overhaul

Dynamic component repair
centre of excellence for light
helicopter product range:

- Approved to overhaul
AS350/H125, AS355, H120,
H130, BO105 and BK117
components

Optional Equipment Development

Centre of excellence for light
helicopter modifications:

- TCCA Design Approval Organization (DAO) approved for the development and flight testing of new aircraft options and modifications



Support & Services

24/7 Customer Support:

- OEM spare parts and kit distribution
- OEM Technical Support
- Logistics hub and spare parts warehouse

Airbus in Canada



\$2B+*

Airbus annually sources from Canadian companies



27,000+

Indirect jobs



**2023-2038 forecast
Economic footprint
of the A220 Programme
in Canada**

\$35.2B in GDP

248,000 jobs



5,300+

employees



1,050+

Canadian suppliers across the country



Production overview



850+

Helicopters flying

230+

customers in Canada



185+

Commercial aircraft in Canadian fleets



Airbus is a partner of the Canadian government and military :

Royal Canadian Air Force :

16

CC-295 Kingfisher

5

CC-150 Polaris Air-to-air

8

MRTT CC-330 Husky

19

H135 Military Trainers

1

CC-330 Husky configured for VIP transport

9

Airbus helicopters flying with RCMP



Key systems were provided to

5

satellites and various mission definition studies were completed for Canadian customers

*Source : PwC report

AIRBUS

New ITB Terms - Status as of Today

Strategic Investment

Has us reflecting inward before anything else.

Canadian Company Boost

Works on direct transactions, not available to the bank. Therefore won't apply until we have a new obligation.

Small & Mid-Cap Category

Will help in situations where your company is in that grouping.

Skills & Development

Changes will help if the training aligns with the Sovereign Capabilities and can be banked.

Future Sales Transactions

Cadorath is the lucky recipient of one, and likely to be the only one for some time.

Slower Than Normal

Please be patient with us, and the DIA, as we process the first of these transactions and learn from the process.

HELICOPTERS

Thank you

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